

# Contents

List of Illustrations	xi
Foreword	xiii
Preface and Acknowledgments	xv
Introduction	xix
1. Reveille in Washington	1
2. Simsadus	21
3. Sims and His Commanders	46
4. “Pull Together”	69
5. A Little Bit of America: U.S. Naval Facilities in Great Britain	91
6. U.S. Naval Facilities in France, the Mediterranean, and the Azores	110
7. The Train	140
8. “For Want of a Nail”	167
9. The “Gobs” Are Coming: Personnel	191
10. For the Boys: Welfare	248
11. Innocents Abroad	280
12. Warships and Weapons	307
13. Return of the <i>Mayflower</i> : The Introduction of Convoying	332
14. Lafayette, We Are Here!: Convoys	357
15. Escorts	379
16. Comrades of the Mist: The North Sea	408
17. “The Pills of Perdition”: The North Sea Mine Barrage	427
18. “Hunting the Huns”	444
19. The Mediterranean	478
20. The Eleventh Hour of the Eleventh Day of the Eleventh Month: The Armistice	505
Notes	519
Abbreviations	669
Bibliography	671
Index	723